



TURPAZ

ועידת ישראל ה- 26 לניהול
שרשרת האספקה

מאי 2026

Our Business Activities

Taste Segments



Savory

- Coating Systems
- Meat Solutions
- Snacks
- Ready Meals



Sweet Goods

- Confectionary
- Bakery
- Cereals
- Gum



Beverages

- Soft Drinks
- Powdered Beverages
- Tea & Coffee Beverages
- Energy & Functional Drinks



Nutrition

- Health Supplements
- Sport Supplements
- Protein Bars
- Functional Solutions



Dairy

- Yogurt & Desserts
- Ice Cream
- Plant-Based Products
- Dairy Beverages

Fragrance Segments



Home Care

- Candles & Diffusers
- Deodorizers & Neutralizers
- All Purpose Cleaners



Fabric Care

- Laundry Powder
- Laundry Liquid Detergent
- Fabric Softener



Fine Fragrance

- Eau De Cologne
- Body Spray
- Oil-based perfumes



Personal Care

- Skin Care
- Shampoo / Conditioner
- Soap - Liquid & Bar

Specialty Ingredients Segments



Intermediates & Fine Chemicals for Pharma and Specialty Industries



Aroma Chemicals Ingredients



Citrus Ingredients

Turpaz – Fast-Growing Global F&F Company

Last 4 years Sales CAGR of 34%

Revenue (Q1 2026)

\$83.6M

+38.6%

Current Sales Run-rate

\$380M

23.2%

Adj. EBITDA Margin

28

Acquisitions

0.5

Net Debt / EBITDA

4,800+

Customers in +95 Countries



Growth

- Clear roadmap to double sales every 4 years (or less)
- Synergies Leveraging & Cross-selling
- IPO On TASE in May 2021
Traded on TA-125



M&A Experience

- Proven M&A expertise
- Value-accretive acquisitions
- Active expansion pipeline



Financial Profile

- Rapid growth
- Expanding EBITDA margins
- Strong balance sheet and cash generation



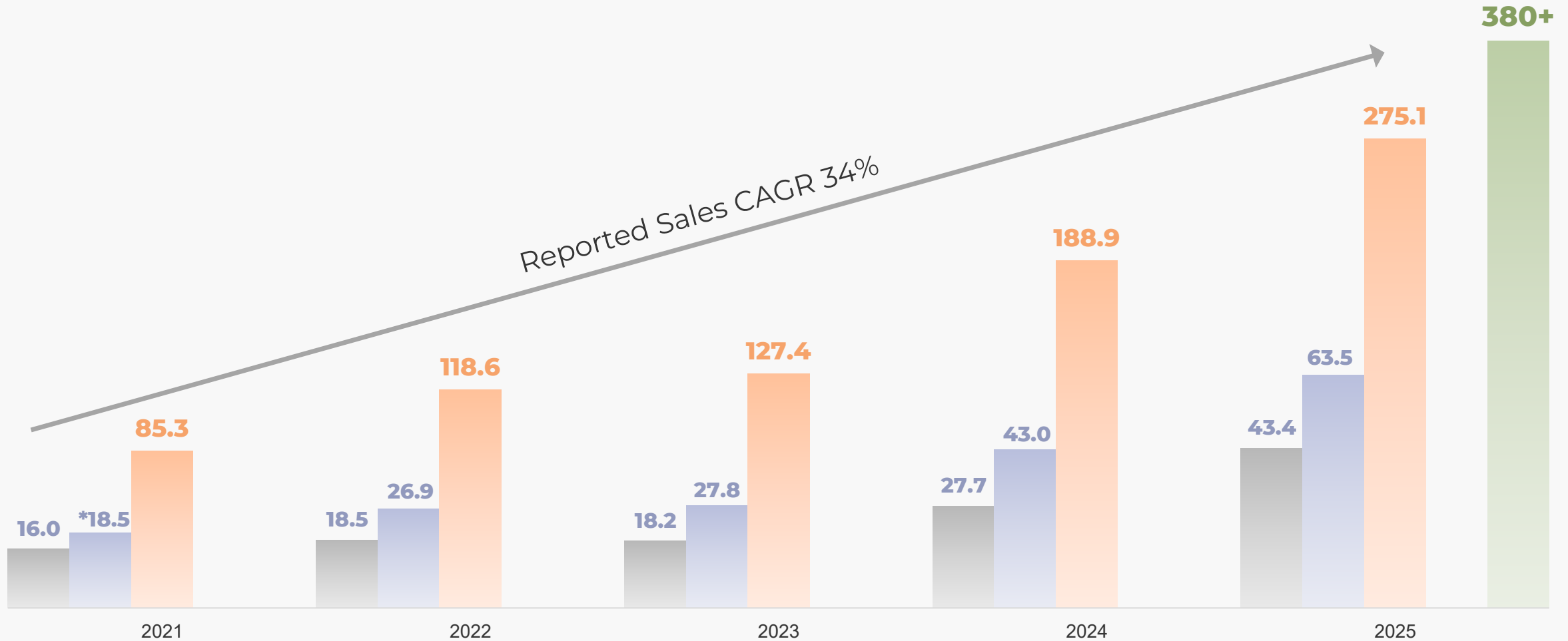
Market

- SMB focus
- Premiumization & clean-label trends
- RTD and natural ingredient demand



Double Digit Growth 2021-2025

Sales, EBIT and Adj. EBITDA (M US \$):



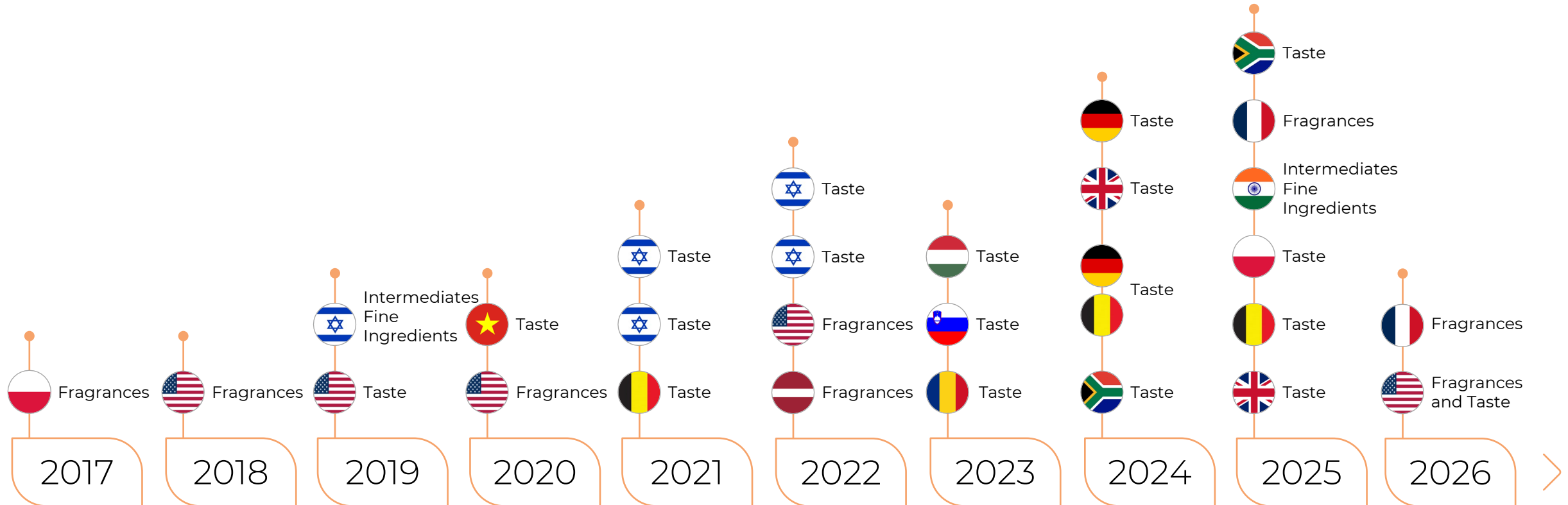
Adj. EBITDA - EBITDA without non-recurring expenses or income.

*EBIT net one-off income from the fire event

■ EBIT ■ Adj. EBITDA ■ Sales Run-rate

28 Successful Acquisitions in 10 Years

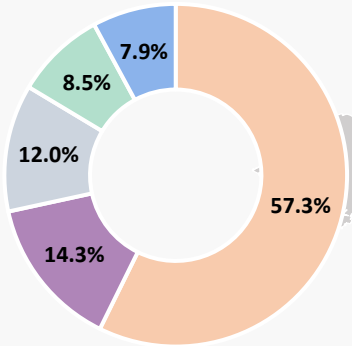
Consistently adding high-quality synergistic acquisitions that expand our global footprint with strong acquisition pipeline



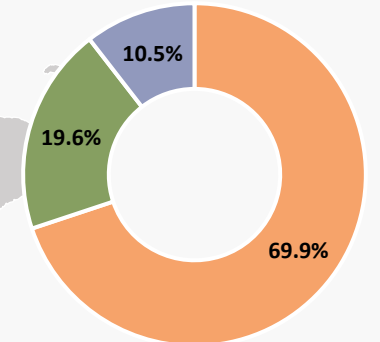
Turpaz Global Presence

Rapidly scaling global F&F group through **organic growth and strategic M&A**

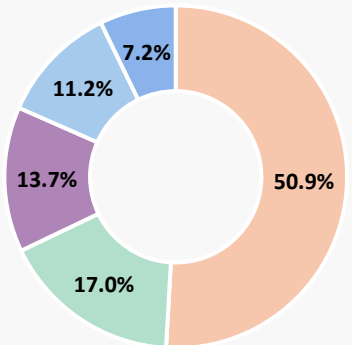
Q1/26 Sales distribution



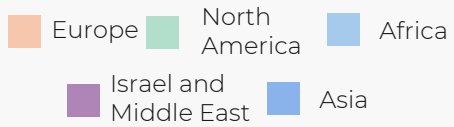
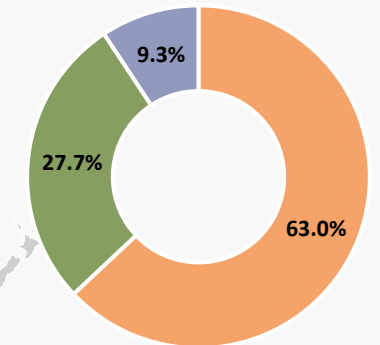
Q1/26 sales by segment



Current Sales distribution



Current sales by segment



Above **4,800** customers in **+95** countries

30 production, R&D and Sales sites

+1,100 Employees

Strategy & Vision

Double sales every 4 years to Become one of the **Top-10** F&F Companies

Unlocking Synergies to Drive Innovation, improve Speed-to-Market and **Cross-Selling**



Scaling Our Global Footprint Through **Synergetic M&A** and **Strategic Partnerships**

Thinking Global Acting Local:
Leveraging Best-in-Class Know-How to Accelerate SMB Growth



Thank You



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